

Numbers may not add due to rounding.

Filed: 2013-09-27

EB-2013-0321

Exhibit F1

Tab 2

Schedule 2

Table 1

Table 1
Comparison of Base OM&A (\$M)
Central Support Groups - Previously Regulated Hydroelectric (Niagara Plant Group and Saunders GS)

Line No.	Group	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Board Approved	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
1	Strategy & Business Support ^{1,2}	1.9	(0.4)	1.5	0.4	1.9	(0.0)	1.9	(1.4)	0.5
2	Dam & Public Safety ²	0.5	(0.1)	0.4	0.1	0.5	(0.0)	0.5	(0.0)	0.5
3	Environment ¹	0.5	(0.0)	0.4	0.0	0.5	(0.1)	0.5	(0.5)	0.0
4	Supply Chain ¹	0.7	0.0	0.7	0.2	0.7	0.1	0.8	(0.8)	0.0
5	Hydro-Thermal Project Execution ²	1.2	(0.0)	1.2	2.5	1.3	2.4	3.7	(3.2)	0.5
6	Engineering & Technical Services ²	3.6	0.4	4.0	(0.4)	3.2	0.4	3.6	1.3	4.9
7	SVP Office ²	0.6	(0.2)	0.3	0.0	0.6	(0.2)	0.4	(0.2)	0.1
8	Total	8.9	(0.3)	8.6	2.8	8.7	2.7	11.3	(4.8)	6.5

Line No.	Group	2012 Board Approved	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
9	Strategy & Business Support ^{1,2}	1.9	(1.4)	0.5	0.1	0.6	0.2	0.7	0.0	0.7
10	Dam & Public Safety ²	0.5	(0.0)	0.5	0.0	0.5	0.0	0.5	(0.1)	0.4
11	Environment ¹	0.6	(0.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12	Supply Chain ¹	0.6	(0.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13	Hydro-Thermal Project Execution ²	0.6	(0.0)	0.5	(0.2)	0.3	(0.1)	0.2	(0.1)	0.1
14	Engineering & Technical Services ²	3.3	1.6	4.9	0.2	5.1	(0.2)	4.9	0.1	5.0
15	SVP Office ²	0.6	(0.4)	0.1	0.0	0.1	0.0	0.2	0.0	0.2
16	Total	8.0	(1.5)	6.5	0.1	6.6	(0.1)	6.5	(0.1)	6.4

Notes:

- 1 As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- 2 As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - (1) the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - (2) Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - (3) Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - (4) the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - (5) the SVP Office was formerly the EVP Office.

Numbers may not add due to rounding.

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Exhibit F1

Tab 2

Schedule 2

Table 2

Table 2
Comparison of Base OM&A (\$M)
Central Support Groups - Newly Regulated Hydroelectric

Line No.	Group	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Budget	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
1	Strategy & Business Support ^{3,4}	3.2	(0.5)	2.7	0.8	4.0	(0.5)	3.4	(2.6)	0.8
2	Dam & Public Safety ⁴	0.8	(0.1)	0.7	0.2	0.9	(0.0)	0.9	(0.0)	0.9
3	Environment ³	0.8	(0.0)	0.8	0.0	0.9	(0.1)	0.8	(0.8)	0.0
4	Supply Chain ³	0.9	(0.2)	0.7	(0.0)	0.8	(0.2)	0.6	(0.6)	0.0
5	Hydro-Thermal Project Execution ⁴	0.1	(0.1)	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
6	Engineering & Technical Services ⁴	7.3	(0.5)	6.8	(0.2)	7.0	(0.4)	6.6	1.4	8.0
7	SVP Office ⁴	0.9	(0.4)	0.6	0.1	1.0	(0.3)	0.7	(0.4)	0.2
8	Total	14.0	(1.7)	12.3	0.8	14.6	(1.6)	13.1	(3.1)	10.0

Line No.	Group	2012 Budget	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
9	Strategy & Business Support ^{3,4}	4.0	(2.7)	1.3	(0.3)	1.0	0.3	1.3	0.3	1.6
10	Dam & Public Safety ⁴	1.0	(0.5)	0.5	0.4	0.9	0.0	0.9	0.0	0.9
11	Environment ³	1.0	(1.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12	Supply Chain ³	0.8	(0.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13	Hydro-Thermal Project Execution ⁴	0.0	0.5	0.5	(0.4)	0.1	0.0	0.1	0.0	0.1
14	Engineering & Technical Services ⁴	7.1	(2.2)	4.9	2.9	7.8	(0.2)	7.6	(0.0)	7.6
15	SVP Office ⁴	0.5	(0.4)	0.1	0.1	0.3	0.1	0.3	0.1	0.4
16	Total	14.5	(7.1)	7.4	2.7	10.0	0.2	10.2	0.4	10.6

Notes:

- As these assets were not regulated in EB-2010-0008, 2011 Budget is provided rather than 2011 Board Approved.
- As these assets were not regulated in EB-2010-0008, 2012 Budget is provided rather than 2012 Board Approved.
- As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - the SVP Office was formerly the EVP Office.

Table 3
Comparison of Base OM&A (\$M)
Niagara Plant Group

Line No.	Group	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Board Approved	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Niagara Plant Group:									
1	Operations	6.8	(0.9)	5.9	(0.7)	7.3	(2.1)	5.2	0.1	5.3
2	Maintenance	27.2	(1.2)	26.0	3.7	28.0	1.7	29.7	(0.3)	29.3
3	Administration¹	6.3	(0.5)	5.8	(16.1)	11.4	(21.7)	(10.3)	15.8	5.5
4	Total Plant Group	40.3	(2.6)	37.7	(13.1)	46.7	(22.1)	24.6	15.5	40.1
	Allocated Central Support Group Costs:									
5	Strategy & Business Support^{2,3}	1.4	(0.2)	1.2	0.2	1.4	(0.0)	1.4	(1.1)	0.3
6	Dam & Public Safety³	0.4	(0.0)	0.3	0.1	0.4	(0.0)	0.4	(0.0)	0.4
7	Environment²	0.3	(0.0)	0.3	0.0	0.4	(0.0)	0.3	(0.3)	0.0
8	Supply Chain²	0.5	0.0	0.5	0.1	0.5	0.2	0.7	(0.7)	0.0
9	Hydro-Thermal Project Execution³	1.2	(0.0)	1.2	2.5	1.3	2.4	3.7	(3.2)	0.5
10	Engineering & Technical Services³	2.7	0.1	2.8	(0.5)	2.4	(0.0)	2.3	1.6	4.0
11	SVP Office³	0.4	(0.2)	0.3	0.0	0.4	(0.1)	0.3	(0.2)	0.1
12	Total Allocated Costs	6.9	(0.3)	6.6	2.5	6.8	2.3	9.1	(3.8)	5.3
13	Total	47.2	(2.9)	44.3	(10.6)	53.5	(19.8)	33.7	11.7	45.4

Line No.	Group	2012 Board Approved	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Niagara Plant Group:									
14	Operations	7.3	(2.0)	5.3	2.1	7.5	0.3	7.7	0.8	8.6
15	Maintenance	28.5	0.8	29.3	3.7	33.0	0.0	33.0	(1.2)	31.9
16	Administration¹	4.5	1.0	5.5	3.2	8.7	2.4	11.1	(5.8)	5.2
17	Total Plant Group	40.3	(0.2)	40.1	9.1	49.2	2.6	51.8	(6.2)	45.7
	Allocated Central Support Group Costs:									
18	Strategy & Business Support^{2,3}	1.3	(1.0)	0.3	0.1	0.4	0.1	0.5	(0.0)	0.5
19	Dam & Public Safety³	0.4	(0.0)	0.4	0.0	0.4	0.0	0.4	(0.1)	0.3
20	Environment²	0.4	(0.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Supply Chain²	0.5	(0.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Hydro-Thermal Project Execution³	0.6	(0.0)	0.5	(0.2)	0.3	(0.1)	0.2	(0.1)	0.1
23	Engineering & Technical Services³	2.5	1.5	4.0	(0.1)	3.8	(0.1)	3.7	0.0	3.7
24	SVP Office³	0.4	(0.3)	0.1	0.0	0.1	0.0	0.1	(0.0)	0.1
25	Total Allocated Costs	6.0	(0.7)	5.3	(0.2)	5.1	(0.1)	4.9	(0.1)	4.8
26	Total	46.3	(0.9)	45.4	8.8	54.2	2.5	56.8	(6.3)	50.4

Notes:

- 1 Niagara Plant Group 2011 Actual costs include an extraordinary credit of \$19.0M related to the reversal of a provision for the environmental cleanup of Lake Gibson (DeCew Falls GS).
- 2 As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- 3 As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
(1) the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
(2) Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
(3) Hydro-Thermal Project Execution includes the former Hydroelectric Development;
(4) the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
(5) the SVP Office was formerly the EVP Office.

Table 4
Comparison of Base OM&A (\$M)
Saunders GS

Line No.	Group	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Board Approved	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Station:									
1	Operations	2.2	0.0	2.2	0.0	2.4	(0.2)	2.2	0.2	2.4
2	Maintenance	9.3	0.4	9.7	1.1	9.7	1.1	10.8	(1.0)	9.8
3	Administration	0.0	0.1	0.1	(0.1)	0.0	0.0	0.0	0.3	0.3
4	Total Station	11.5	0.5	12.0	1.0	12.1	0.9	13.0	(0.5)	12.5
	Allocated Plant Group Common Costs:									
5	Plant Group Management	0.2	0.0	0.2	(0.0)	0.2	(0.0)	0.2	0.0	0.2
6	Business Support	0.1	(0.0)	0.1	(0.0)	0.1	(0.1)	0.1	0.0	0.1
7	HR Support Services	0.1	0.0	0.2	0.0	0.2	0.0	0.2	(0.0)	0.2
8	Asset Mgmt & Technical Support	0.7	(0.1)	0.6	0.1	0.7	0.0	0.7	(0.2)	0.6
9	Total Plant Group Allocated Costs	1.1	(0.0)	1.1	0.1	1.2	(0.0)	1.2	(0.2)	1.0
	Allocated Central Support Group Costs:									
10	Strategy & Business Support ^{1,2}	0.5	(0.1)	0.4	0.1	0.5	(0.0)	0.5	(0.4)	0.1
11	Dam & Public Safety ²	0.1	(0.0)	0.1	0.0	0.1	(0.0)	0.1	(0.0)	0.1
12	Environment ¹	0.1	(0.0)	0.1	0.0	0.1	(0.0)	0.1	(0.1)	0.0
13	Supply Chain ¹	0.2	(0.0)	0.2	0.0	0.2	(0.0)	0.2	(0.2)	0.0
14	Hydro-Thermal Project Execution ²	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15	Engineering & Technical Services ²	0.9	0.3	1.2	0.1	0.8	0.4	1.2	(0.3)	1.0
16	SVP Office ²	0.1	(0.1)	0.1	0.0	0.2	(0.1)	0.1	(0.1)	0.0
17	Total Allocated Central Support Costs	2.0	0.0	2.0	0.3	1.9	0.3	2.3	(1.0)	1.2
18	Total	14.6	0.5	15.1	1.3	15.2	1.2	16.4	(1.7)	14.8

Line No.	Group	2012 Board Approved	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Station:									
19	Operations	2.5	(0.2)	2.4	0.4	2.7	0.1	2.8	0.0	2.9
20	Maintenance	10.1	(0.3)	9.8	1.7	11.5	0.2	11.7	0.1	11.8
21	Administration	0.0	0.3	0.3	(0.1)	0.2	0.0	0.2	0.0	0.2
22	Total Station	12.6	(0.1)	12.5	1.9	14.5	0.2	14.7	0.2	14.9
23	Allocated Plant Group Common Costs:									
23	Plant Group Management	0.2	(0.0)	0.2	0.3	0.5	(0.0)	0.5	0.0	0.5
24	Business Support	0.1	(0.0)	0.1	(0.1)	0.0	0.0	0.0	0.0	0.0
25	HR Support Services	0.2	(0.0)	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0
26	Asset Mgmt & Technical Support	0.7	(0.2)	0.6	0.6	1.1	(0.0)	1.1	0.1	1.2
27	Total Plant Group Allocated Costs	1.2	(0.2)	1.0	0.6	1.6	(0.0)	1.6	0.1	1.6
28	Allocated Central Support Group Costs:									
28	Strategy & Business Support ^{1,2}	0.5	(0.4)	0.1	0.0	0.1	0.0	0.2	0.0	0.2
29	Dam & Public Safety ²	0.1	(0.0)	0.1	0.0	0.1	0.0	0.1	0.0	0.1
30	Environment ¹	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
31	Supply Chain ¹	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
32	Hydro-Thermal Project Execution ²	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
33	Engineering & Technical Services ²	0.8	0.1	1.0	0.3	1.3	(0.0)	1.2	0.0	1.2
34	SVP Office ²	0.2	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.1
35	Total Allocated Central Support Costs	2.0	(0.8)	1.2	0.3	1.6	0.0	1.6	0.1	1.6
36	Total	15.8	(1.1)	14.8	2.9	17.6	0.2	17.8	0.3	18.1

Notes:

- As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - the SVP Office was formerly the EVP Office.

Table 5
Comparison of Base OM&A (\$M)
Ottawa-St. Lawrence Plant Group¹

Line No.	Prescribed Facility	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Budget ²	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Ottawa-St. Lawrence Plant Group¹									
1	Operations	3.2	(0.1)	3.1	0.3	3.6	(0.2)	3.5	0.0	3.5
2	Maintenance	17.4	0.7	18.0	3.2	19.3	1.9	21.2	0.1	21.3
3	Administration	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
4	Total Plant Group	20.6	0.6	21.2	3.5	23.0	1.7	24.7	0.1	24.8
	Allocated Plant Group Common Costs:									
5	Plant Group Management	0.3	0.0	0.4	(0.1)	0.3	(0.0)	0.3	0.0	0.3
6	Business Support	0.2	(0.1)	0.2	(0.1)	0.1	(0.0)	0.1	0.1	0.2
7	HR Support Services	0.3	0.0	0.3	0.0	0.3	(0.0)	0.3	(0.0)	0.3
8	Asset Mgmt & Technical Support	4.0	(0.4)	3.5	0.9	4.2	0.2	4.4	(0.6)	3.9
9	Total Plant Group Allocated Costs	4.8	(0.4)	4.4	0.8	5.1	0.2	5.2	(0.5)	4.7
	Allocated Central Support Group Costs:									
10	Strategy & Business Support^{4,5}	1.0	(0.2)	0.8	0.4	1.3	(0.1)	1.2	(0.9)	0.3
11	Dam & Public Safety⁵	0.3	(0.0)	0.2	0.1	0.3	0.0	0.3	(0.0)	0.3
12	Environment⁴	0.3	(0.0)	0.2	0.0	0.3	(0.0)	0.3	(0.3)	0.0
13	Supply Chain⁴	0.2	(0.0)	0.1	(0.0)	0.1	0.0	0.1	(0.1)	0.0
14	Hydro-Thermal Project Execution⁵	0.1	(0.1)	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
15	Engineering & Technical Services⁵	2.7	0.3	2.9	(0.6)	2.6	(0.2)	2.4	0.3	2.7
16	SVP Office⁵	0.3	(0.1)	0.2	0.0	0.3	(0.1)	0.2	(0.2)	0.1
17	Total Allocated Central Support Costs	4.8	(0.2)	4.6	(0.1)	4.9	(0.4)	4.5	(1.2)	3.3
18	Total	30.2	(0.0)	30.2	4.2	32.9	1.5	34.4	(1.6)	32.8

Line No.	Prescribed Facility	2012 Budget ²	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Ottawa-St. Lawrence Plant Group¹									
19	Operations	3.6	(0.1)	3.5	0.3	3.8	0.1	3.9	0.1	4.0
20	Maintenance	20.8	0.5	21.3	4.1	25.4	0.2	25.7	(0.6)	25.0
21	Administration	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Total Plant Group	24.4	0.4	24.8	4.4	29.3	0.3	29.6	(0.6)	29.0
23	Allocated Plant Group Common Costs:									
23	Plant Group Management	0.4	(0.0)	0.3	0.6	0.9	(0.0)	0.9	(0.0)	0.9
24	Business Support	0.1	0.0	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0
25	HR Support Services	0.4	(0.1)	0.3	(0.3)	0.0	0.0	0.0	0.0	0.0
26	Asset Mgmt & Technical Support	4.3	(0.4)	3.9	0.4	4.3	(0.2)	4.1	0.2	4.4
27	Total Plant Group Allocated Costs	5.1	(0.5)	4.7	0.5	5.2	(0.2)	5.0	0.2	5.2
28	Allocated Central Support Group Costs:									
28	Strategy & Business Support^{4,5}	1.3	(1.1)	0.3	0.1	0.3	0.1	0.4	0.1	0.5
29	Dam & Public Safety⁵	0.3	(0.0)	0.3	0.0	0.3	0.0	0.3	0.0	0.3
30	Environment⁴	0.3	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
31	Supply Chain⁴	0.1	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
32	Hydro-Thermal Project Execution⁵	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
33	Engineering & Technical Services⁵	2.7	0.0	2.7	(0.2)	2.4	(0.1)	2.4	0.0	2.4
34	SVP Office⁵	0.2	(0.1)	0.1	0.0	0.1	0.0	0.1	0.0	0.1
35	Total Allocated Central Support Costs	4.9	(1.6)	3.3	(0.1)	3.2	0.0	3.2	0.2	3.4
36	Total	34.5	(1.7)	32.8	4.9	37.7	0.2	37.8	(0.2)	37.6

Notes:

- Ottawa-St. Lawrence Plant Group values are for the balance of the Plant Group, i.e. Saunders GS costs are excluded.
- As these assets were not regulated in EB-2010-0008, 2011 Budget is provided rather than 2011 Board Approved.
- As these assets were not regulated in EB-2010-0008, 2012 Budget is provided rather than 2012 Board Approved.
- As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - the SVP Office was formerly the EVP Office.

Table 6
Comparison of Base OM&A (\$M)
Central Hydro Plant Group

Line No.	Prescribed Facility	2010 Budget ²	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Budget ¹	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Central Hydro Plant Group:									
1	Operations	1.7	(0.1)	1.6	0.6	2.0	0.3	2.2	(0.4)	1.9
2	Maintenance	11.7	0.0	11.7	0.7	13.2	(0.7)	12.5	0.2	12.7
3	Administration	5.5	(1.9)	3.6	1.7	6.1	(0.8)	5.2	(0.5)	4.8
4	Total Plant Group	18.9	(2.0)	16.9	3.0	21.2	(1.3)	19.9	(0.6)	19.3
	Allocated Central Support Group Costs:									
5	Strategy & Business Support^{3,4}	0.7	(0.2)	0.5	0.2	0.9	(0.2)	0.7	(0.6)	0.2
6	Dam & Public Safety⁴	0.2	(0.0)	0.1	0.1	0.2	(0.0)	0.2	(0.0)	0.2
7	Environment³	0.2	(0.0)	0.1	0.0	0.2	(0.0)	0.2	(0.2)	0.0
8	Supply Chain³	0.1	0.0	0.1	(0.0)	0.2	(0.0)	0.1	(0.1)	0.0
9	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10	Engineering & Technical Services⁴	1.2	(0.3)	0.9	0.2	1.3	(0.2)	1.1	0.3	1.4
11	SVP Office⁴	0.2	(0.1)	0.1	0.0	0.2	(0.1)	0.1	(0.1)	0.0
12	Total Allocated Costs	2.6	(0.6)	2.0	0.5	3.0	(0.5)	2.5	(0.7)	1.8
13	Total	21.5	(2.5)	18.9	3.5	24.3	(1.9)	22.4	(1.3)	21.1

Line No.	Prescribed Facility	2012 Budget ²	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Central Hydro Plant Group:									
14	Operations	2.1	(0.2)	1.9	0.5	2.3	0.0	2.4	0.1	2.4
15	Maintenance	13.8	(1.1)	12.7	2.6	15.3	(0.3)	15.0	0.2	15.1
16	Administration	6.0	(1.2)	4.8	0.3	5.1	(0.0)	5.0	0.2	5.2
17	Total Plant Group	21.9	(2.5)	19.3	3.4	22.7	(0.3)	22.4	0.4	22.8
	Allocated Central Support Group Costs:									
18	Strategy & Business Support^{3,4}	0.7	(0.5)	0.2	0.0	0.2	0.1	0.3	0.1	0.3
19	Dam & Public Safety⁴	0.2	(0.0)	0.2	0.0	0.2	(0.0)	0.2	0.0	0.2
20	Environment³	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Supply Chain³	0.1	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.1	0.1	0.0	0.1	0.0	0.1
23	Engineering & Technical Services⁴	1.2	0.2	1.4	(0.1)	1.3	(0.1)	1.2	0.0	1.2
24	SVP Office⁴	0.1	(0.1)	0.0	0.0	0.1	0.0	0.1	0.0	0.1
25	Total Allocated Costs	2.6	(0.9)	1.8	0.1	1.8	0.0	1.8	0.1	1.9
26	Total	24.5	(3.4)	21.1	3.4	24.5	(0.3)	24.2	0.5	24.7

Notes:

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- 3 As described in Ex. F1-2-1, starting in 2012, First Nations/Metis Relations (formerly Aboriginal Relations) and Water Resources are part of Corporate Allocations and not included with Business Support costs. Similarly, Environment and Supply Chain are also part of Corporate Allocations starting in 2012.
- 4 As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - (1) the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - (2) Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - (3) Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - (4) the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - (5) the SVP Office was formerly the EVP Office.

Table 7
Comparison of Base OM&A (\$M)
Northeast Plant Group

Line No.	Prescribed Facility	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Budget ¹	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Northeast Plant Group:									
1	Operations	1.9	(0.2)	1.7	0.1	2.0	(0.2)	1.8	(0.1)	1.7
2	Maintenance	9.9	0.8	10.7	1.3	11.6	0.5	12.1	1.7	13.7
3	Administration¹	4.7	(0.6)	4.1	0.6	5.1	(0.4)	4.7	0.0	4.7
4	Total Plant Group	16.5	(0.0)	16.5	2.1	18.7	(0.2)	18.5	1.6	20.2
	Allocated Central Support Group Costs:									
5	Strategy & Business Support^{3,4}	0.7	(0.1)	0.5	0.2	0.8	(0.1)	0.7	(0.5)	0.2
6	Dam & Public Safety⁴	0.2	(0.0)	0.1	0.0	0.2	(0.0)	0.2	0.0	0.2
7	Environment³	0.2	(0.0)	0.1	0.0	0.2	(0.0)	0.2	(0.2)	0.0
8	Supply Chain³	0.2	0.0	0.3	(0.0)	0.3	(0.1)	0.2	(0.2)	0.0
9	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10	Engineering & Technical Services⁴	1.4	(0.1)	1.3	(0.0)	1.3	0.0	1.3	(0.0)	1.3
11	SVP Office⁴	0.2	(0.1)	0.1	0.0	0.2	(0.1)	0.1	(0.1)	0.1
12	Total Allocated Costs	2.8	(0.3)	2.5	0.2	3.0	(0.2)	2.7	(1.0)	1.7
13	Total	19.3	(0.3)	19.0	2.3	21.7	(0.4)	21.3	0.6	21.9

Line No.	Prescribed Facility	2012 Budget ²	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Northeast Plant Group:									
14	Operations	1.9	(0.2)	1.7	0.4	2.1	(0.0)	2.1	(0.1)	2.0
15	Maintenance	14.3	(0.6)	13.7	1.0	14.8	(0.3)	14.4	0.2	14.7
16	Administration¹	5.5	(0.8)	4.7	1.8	6.5	(0.9)	5.6	(0.4)	5.2
17	Total Plant Group	21.7	(1.5)	20.2	3.2	23.3	(1.2)	22.1	(0.2)	21.9
	Allocated Central Support Group Costs:									
18	Strategy & Business Support^{3,4}	1.0	(0.8)	0.2	0.0	0.2	0.0	0.3	0.1	0.3
19	Dam & Public Safety⁴	0.2	(0.0)	0.2	0.0	0.2	(0.0)	0.2	0.0	0.2
20	Environment³	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Supply Chain³	0.3	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23	Engineering & Technical Services⁴	1.2	0.1	1.3	(0.0)	1.3	(0.1)	1.2	(0.1)	1.1
24	SVP Office⁴	0.1	(0.1)	0.1	0.0	0.1	0.0	0.1	0.0	0.1
25	Total Allocated Costs	3.1	(1.3)	1.7	0.0	1.7	(0.0)	1.7	(0.0)	1.7
26	Total	24.8	(2.9)	21.9	3.2	25.1	(1.2)	23.8	(0.3)	23.6

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- 4 As described in Ex. F1-2-1, with the merger of the Hydroelectric and Thermal business units, a number of organizational changes have occurred, as follows:
 - (1) the Strategy & Business Support line item includes the former Business Support & Regulatory Affairs and Water Resources & Aboriginal Affairs, except as described in Note 1;
 - (2) Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - (3) Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - (4) the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - (5) the SVP Office was formerly the EVP Office.

Table 8
Comparison of Base OM&A (\$M)
Northwest Plant Group

Line No.	Prescribed Facility	2010 Budget	(c)-(a) Change	2010 Actual	(g)-(c) Change	2011 Budget ¹	(g)-(e) Change	2011 Actual	(i)-(g) Change	2012 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Northwest Plant Group:									
1	Operations	2.7	(0.3)	2.5	0.2	3.1	(0.4)	2.7	(0.1)	2.6
2	Maintenance	12.3	(0.8)	11.5	2.6	13.6	0.4	14.0	0.4	14.4
3	Administration¹	3.9	10.9	14.8	(6.9)	4.4	3.4	7.9	(0.9)	6.9
4	Total Plant Group	18.9	9.8	28.7	(4.2)	21.1	3.4	24.6	(0.6)	24.0
	Allocated Central Support Group Costs:									
5	Strategy & Business Support^{3,4}	0.8	0.0	0.8	(0.0)	1.0	(0.2)	0.8	(0.6)	0.2
6	Dam & Public Safety⁴	0.2	0.0	0.2	(0.0)	0.2	(0.0)	0.2	0.0	0.2
7	Environment³	0.2	0.0	0.2	(0.0)	0.2	(0.0)	0.2	(0.2)	0.0
8	Supply Chain³	0.4	(0.3)	0.1	0.0	0.2	(0.1)	0.1	(0.1)	0.0
9	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10	Engineering & Technical Services⁴	2.0	(0.4)	1.6	0.3	1.8	0.0	1.8	0.9	2.7
11	SVP Office⁴	0.2	(0.1)	0.2	(0.0)	0.2	(0.1)	0.2	(0.1)	0.1
12	Total Allocated Costs	3.8	(0.7)	3.1	0.2	3.7	(0.4)	3.3	(0.1)	3.2
13	Total	22.7	9.2	31.8	(4.0)	24.9	3.0	27.9	(0.7)	27.2

Line No.	Prescribed Facility	2012 Budget ²	(c)-(a) Change	2012 Actual	(e)-(c) Change	2013 Budget	(g)-(e) Change	2014 Plan	(i)-(g) Change	2015 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Northwest Plant Group:									
14	Operations	3.4	(0.8)	2.6	0.8	3.4	0.1	3.5	(0.1)	3.3
15	Maintenance	13.6	0.8	14.4	0.4	14.8	1.4	16.2	0.3	16.5
16	Administration¹	4.2	2.7	6.9	(2.4)	4.5	(0.1)	4.4	(0.0)	4.4
17	Total Plant Group	21.3	2.7	24.0	(1.3)	22.7	1.4	24.1	0.1	24.3
	Allocated Central Support Group Costs:									
18	Strategy & Business Support^{3,4}	1.0	(0.8)	0.2	0.0	0.2	0.1	0.3	0.1	0.4
19	Dam & Public Safety⁴	0.2	0.0	0.2	(0.0)	0.2	0.0	0.2	0.0	0.2
20	Environment³	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Supply Chain³	0.2	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Hydro-Thermal Project Execution⁴	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23	Engineering & Technical Services⁴	2.1	0.7	2.7	0.1	2.8	0.0	2.8	0.0	2.9
24	SVP Office⁴	0.1	(0.1)	0.1	(0.0)	0.1	0.0	0.1	0.0	0.1
25	Total Allocated Costs	3.8	(0.6)	3.2	0.1	3.3	0.1	3.4	0.1	3.6
26	Total	25.1	2.1	27.2	(1.2)	26.0	1.6	27.5	0.3	27.8

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 - (2) Dam & Public Safety was formerly Dam Safety and Emergency Preparedness;
 - (3) Hydro-Thermal Project Execution includes the former Hydroelectric Development;
 - (4) the new Hydro-Thermal Engineering and Technical Services includes the former Hydroelectric Engineering Services; and
 - (5) the SVP Office was formerly the EVP Office.